

# SNAP



**While the mission** and responsibilities of the Department of Economic and Community Development are complex, the results impact the Connecticut community in a positive way. It's our job to ensure that Connecticut's high quality of life is retained through the policies, strategies, programs and partnerships we design and implement.



Increasing competitiveness.

Promoting tourism.

Developing housing.

Attracting business.

Expanding commerce.

Creating jobs.

Celebrating culture.

Enriching the arts.

Nurturing diversity.

Strengthening communities.

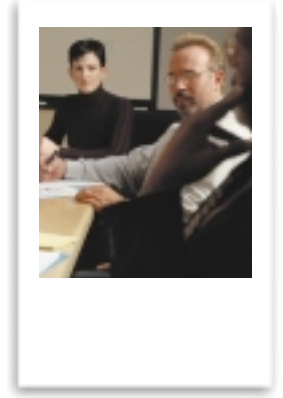
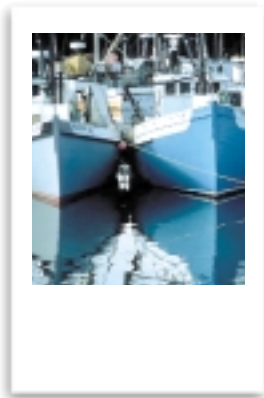
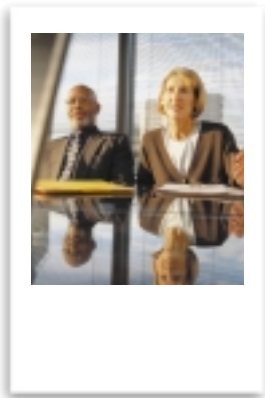
Sustaining growth.

Implementing strategies.

Shaping opportunities.

Expanding international trade.

Expanding film production opportunities.



We're in the business of cultivating opportunities and creating synergy. Our core responsibilities embody economic development, housing development and community development.

Throughout 2001, we have made a noticeable difference in the State of Connecticut. Here's our story. >>

# SHOT



Thriving Connecticut communities can be attributed to strong economic development initiatives. While we maintain a watchful eye on state spending, we must continue to bolster our efforts at attracting business, retaining jobs, welcoming visitors and developing quality housing.

In 2001, Connecticut government demonstrated common sense fiscal policies. Agencies such as the Department of Economic and Community Development showcased their leadership in positioning the state for growth, while maintaining budgetary control.

DECD's responsibilities are complex and massive in scope. By weaving community, economic, and housing development initiatives together, the state through DECD creates numerous opportunities for people, businesses and families. The agency is a leader in developing and implementing policies and programs that contribute to the state's advancement.

Our 169 communities remain strong because we are committed to them through agency initiatives led by DECD. Connecticut also continues to be recognized nationally for our tremendous potential and growth in new era industries, such as bioscience and technology.

The big picture shows that the landscape in Connecticut continues to grow and diversify. As a state, we will continue to create an environment that gives companies and individuals the confidence they need to invest, save and spend their money wisely. Connecticut is more than a state of mind ... it's a state of action.

**John G. Rowland**  
Governor

# CONNECTICUT

The fabric of Connecticut is more than buildings and landscapes — it is a community of families, businesses, cities and towns. At the Department of Economic and Community Development, it is our job to create and build opportunities so the Connecticut community can flourish.

In positioning the state for economic growth, DECD has developed a blend of short- and long-term strategies. We realize that community development is the critical link between economic and housing development. By integrating large-scale developments and promoting cultural arts and entertainment, recreation venues and aesthetic improvements, we are providing an opportunity to enhance the quality of life for all members of the community, while developing the economy.

In fiscal 2001, DECD awarded funding for 82 projects and companies with an approximate investment of \$164 million. The direct outcome on the economy of these DECD investments will be approximately \$944 million, with an estimated \$59 million in new state tax revenue and \$709 million in personal income.

To help Connecticut remain at the forefront of the global economy, DECD will continue to attract and retain high-technology businesses. In fact, Connecticut is the fastest growing state in the country for bioscience and technology: research and development spending alone increased 338 percent in the past five years.

Connecticut is a state known for its ingenuity. At DECD, we will continue to work with our partners to design and build the programs, policies and infrastructure that make our state the ideal place to live, work and do business.



**James F. Abromaitis**  
Commissioner







# HOW CONNECTICUT

Connecticut scored straight A's on the 2001 Development Report Card for the States issued by the Corporation for Enterprise Development. Connecticut also received the **#1** ranking in diversity of industry.

Economy.com ranked Connecticut **#1** in Gross State Productivity, adjusted regionally.

Connecticut was ranked **#4** in potential for growth in the "New Economy" by the Milken Institute.



*Pedestrian bridge over Columbus Boulevard in Hartford.*

# CUT MEASURES UP.

Connecticut was ranked **#5** in state standings in the New Economy report by the Progressive Policy Institute. The U.S. average score was 48.07; Connecticut received 64.89.

Connecticut was ranked **#6** as the most livable state by Morgan Quitno publications in its state and city ranking.

Connecticut was ranked **#7** nationwide in high-tech wages; **#4** in Photonics Manufacturing Employment; and **#15** in Venture Capital Investments by AeA & Nasdaq.

Connecticut ranked **#7** for the number of biotechnology companies operating within its borders in the Ernst & Young, LLP Biotechnology Report.





DECD works to maximize economic development opportunities through job creation and retention; workforce development; business expansion, recruitment and retention; export assistance and foreign investment; and the development and implementation of comprehensive, long-term economic development strategies.





The overall impact of DECD's Economic Development is massive in scope. We are a significant contributor to the Connecticut economy — from the development of jobs and a competitive workforce, to the promotion of international trade, to vigorous out-of-state recruitment, to in-state business relocations, to redeveloping our cities' brownfields, to championing the state's industry clusters, to attracting visitors to our state, to developing our burgeoning film industry.

# Connecticut's Economics

## STRENGTHENING COMMUNITIES & BUSINESSES

DECD plays an important role in Connecticut. It's our business to help shape Connecticut's economic landscape by strengthening communities and businesses. We develop policies, strategies, programs and services that ensure economic opportunities exist — and when they do not, we help create them.

For 2001, the snapshots and numbers on the following pages tell our story.

### Economic Impact

Input	\$ 62,354,816	DECD Assistance
Output	32	# of Econ. Dev. Projects Funded
Leverage Ratio	11.3	
Direct Outcome	\$ 702,938,569	Direct Investment Leveraged
Indirect Economic Outcome		
Gain in Total State Output	\$ 765,293,385	
New Personal Income	\$ 489,787,766	
Net New State Tax Revenue	\$ 40,724,921	

These numbers are based on financial awards made by DECD in fiscal year 00–01.

# 2001 ECONOMIC DEVELOPMENT HIGHLIGHTS

## DECD's Business Relocation Efforts

In FY 2001 over 36 companies relocated to Connecticut, creating over 1,875 new Connecticut jobs.

### Top 2 Places in Connecticut Where Companies Relocated To:

1. Stamford
2. Windsor

### Top 5 Places Where Relocated Companies Came From:

1. New York
2. New Jersey
3. Massachusetts
4. Rhode Island
5. California

(four-way tie for 5th)

### The 36 Companies That Relocated To Connecticut in FY 2001 Located in the Following Municipalities:

Berlin  
Bloomfield  
Danbury  
East Hartford  
East Windsor  
Fairfield  
Farmington  
Groton  
Hartford  
Killingly  
Monroe  
Newington  
New Haven  
North Haven  
Norwalk  
Ridgefield  
Rocky Hill  
Shelton  
Southington  
Stamford  
Stonington  
Stratford  
Waterbury  
West Hartford  
Westport  
Wilton  
Windsor

## Business Development

- DECD assisted in the **338,000 sq. ft.** expansion project of the financial services company, UBS Warburg, in Stamford. This expansion effort will create and retain more than **5,000 jobs**. The addition will house the largest securities trading floor in the world.
- This year marked the historic reopening of a 22-acre brownfield peninsula in New London, which is now home to the new Pfizer Global Research and Development facility. The **\$294 million** headquarters can house up to 2,100 highly skilled employees responsible for the company's cutting-edge medical research program.
- DECD provided loan guarantees to the Connecticut Economic Development Foundation, enabling \$449,156 in micro loans to be given to **14 women-and minority-owned small businesses**.
- With DECD financial support, the Entrepreneurial Centers of Hartford and Bridgeport provided 220 individuals with technical business assistance and secured 12 loans totaling \$1 million. Entrepreneurial Center graduates started **54 new businesses** during this fiscal year.
- With DECD funding support, the Connecticut State Technology Extension Program (ConnStep) was able to visit 200 companies, resulting in 50 projects that **created 500 jobs** and generated approximately **\$3 million** in tax revenues.

- Thanks to DECD funding, the Procurement Technical Assistance Centers (PTAC) were able to help primarily women- and minority-owned small businesses secure \$22 million in government contracts resulting in the creation of **512 jobs** and generation of approximately **\$2.5 million** in tax revenues.

## Education & Outreach

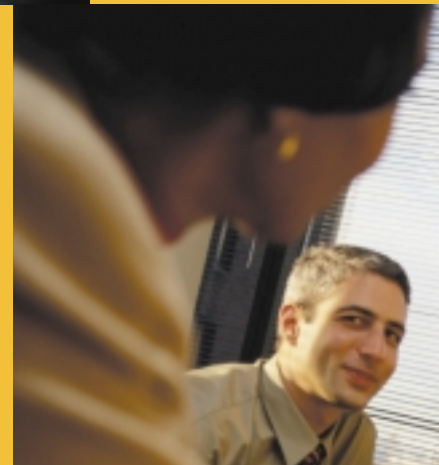
- DECD, in collaboration with Daimler/Chrysler AG and Yale University, hosted "New Entrepreneurs in the Global Marketplace," an **international technology conference**. The event was conceived following the governor's trade mission to Germany, which was also the catalyst for two German aerospace companies, MTU and ATENA Engineering, Inc., to locate operations in Connecticut.
- The Connecticut Inner City Executive Education Alliance was launched by DECD and FleetBoston Financial, in conjunction with Harvard Business School Professor Michael E. Porter's Initiative for a Competitive Inner City. This innovative initiative provided **12 inner-city entrepreneurs** or their senior level managers with the advanced business skills needed to gain a competitive edge in the New Economy.
- In partnership with Fleet Bank, DECD held the Access 2001 seminar series, designed to support business owners in the development of viable business plans and provide them with knowledge and tools to secure funding.

Industry Clusters FY 2001		
<b>Input</b>	\$ 4,579,000	State Cluster Investment
<b>Output</b>	466	# of Participating Companies
	639	# of Inner City Business Strategy Participants
<b>Outcome</b>	\$ 11,084,100	Direct Private Investment Leveraged
	\$ 2,264,825	Direct Private In-Kind Investment Leveraged
	\$ 20,175,000	Direct Investment Leveraged
	\$ 33,523,925	Total Private & Other Public Investment Leveraged
<b>Leverage Ratios</b>		
Private \$ Investment	2.4	
Private \$ & In-Kind Investment	2.9	
Other Public Investment	4.4	
Total Private & Other Public Investment	7.3	
<b>Indirect Economic Outcome</b>		
Gain in Total State Output	\$ 38,103,825	
New Personal Income	\$ 24,386,448	
Net New State Tax Revenue	\$ 2,027,687	

These numbers are based on financial assistance provided by DECD in fiscal year 00-01.

### Industry Clusters

- One of DECD's newest clusters – **Maritime** – was introduced in January 2001. The cluster, currently consisting of **21** member companies, will be managed by the Connecticut Maritime Coalition. It represents five components of the industry – transportation, manufacturing and services, recreation, commercial fishing and environment.
- DECD's cluster **Aerospace Components Manufacturers** has grown from **6 to 36** members who have combined sales of more than **\$500 million** and employ over 3,000 people. The value of the members' investment is more than \$1.1 million, resulting in a highly active return on the \$590,000 DECD investment.
- DECD's **BioScience** cluster, which is managed by Connecticut United for Research Excellence (CURE), continues to grow, with more than **93** member companies.







# Brownfields

**The prestigious 2001 Phoenix Award for New England was awarded to the Connecticut DECD.** The Phoenix Award recognizes and showcases groups who transform abandoned industrial areas that contain environmentally hazardous substances into productive new uses. The award was given to Connecticut for the outstanding development of the North Colony Street Industrial Park in Meriden, a combined investment of more than \$32 million with a reclamation of 15.4 acres.



- In FY 2001 DECD invested approximately \$92,161,000 in the environmental remediation of **77 acres** of contaminated property, bringing these acres back to life and eliminating hazardous materials from our communities.
- DECD's brownfields investments leveraged an additional **\$283,822,000** in non-DECD funds toward the remediation of these properties.
- DECD's brownfields investments also created and/or retained **2,672** Connecticut jobs.

DECD is committed to **international trade**. To stimulate trade, DECD serves as the lead facilitator and strategic catalyst of international activity within the state. DECD achieves its mission of increasing the global competitiveness of Connecticut businesses by developing two-way trade and investment opportunities; by helping these businesses enter new markets and expand their global business base; by aggressively pursuing foreign direct investment opportunities; and by building public/private strategic partnerships.

Impact of FY 2001 Connecticut Exports on Connecticut's Economy	
Output	\$ 8,920,000,000
Direct Outcome	\$ 8,920,000,000
Indirect Economic Outcome	
Gain in Total State Output	\$ 8,920,000,000
New Personal Income	\$ 5,708,800,000
Net New State Tax Revenue	\$ 474,675,861

Top 6 Countries Connecticut Exports Went To:



These numbers are based on financial assistance provided by DECD in fiscal year 00-01.



International Trade & Export Assistance  
FY 2001 Highlights

- Responded to over 1,500 commercial inquiries
- Hosted eight delegations from
  - China
  - Canada
  - Russia
  - Ghana
  - South Africa
- DECD international networking:
  - Over 90 on-site company visits
  - 18 protocol engagements with various foreign government officials
  - Three trade conferences
- Governor's trade mission to Germany and Ireland
- Showcase Connecticut in Munich, Nuremberg and Stuttgart
- As a direct result of DECD's international trade efforts, 12 foreign companies established a presence in Connecticut.

Connecticut Top 5 Exporting Industries

1. Transportation equipment
2. Industrial machinery
3. Instruments
4. Electronic equipment
5. Chemicals

Results of DECD's Foreign Direct Investment Activities

- 8 companies from Germany
- 2 companies from the United Kingdom
- 1 company from Italy
- 1 company from Switzerland

**Connecticut's Office of Tourism** works to attract visitors to the state. The expansive website provides visitors with a wealth of information on the state's cultural activities, great family adventures, outdoor adventures, relaxing getaways and Connecticut trails. The office's calendar of events and vacation guide are important resources requested by visitors from around the world.



- In FY 00-01 Connecticut's Welcome Centers greeted **623,403 visitors** and Connecticut's major tourist attractions were visited by **1,825,225 visitors**.
- The Connecticut Office of Tourism (COT), energized by a new strategic marketing plan and focused by consumer research and industry input, targeted the Greater New York City area with a **\$5.5 million** integrated marketing effort, including a \$3 million advertising campaign "Connecticut. Full of Surprises."
- COT completed an **economic impact analysis** of Connecticut's travel and tourism industry with UCONN's Center for Economic Analysis and the Connecticut Tourism Council. Key findings include:
  - Tourism contributes \$5 billion in gross revenue to the state's economy, 4 percent of the gross state product.
  - These revenues generated more than 89,000 jobs and \$521 million in total state and local tax revenues.
  - The lodging-based travel and tourism industry has averaged almost 8 percent annual growth over the past seven years.
  - A benefit of \$154 to every resident results from every dollar spent by state and local government to support tourism in CT.
- COT assisted more than **1.7 million visitors** with planning their trips to Connecticut through responding to inquiries, providing welcome center assistance and supplying vacation information via the state's official tourism website **[www.ctbound.org](http://www.ctbound.org)**.
- The Connecticut Tourism Council awarded 31 challenge grants totaling **\$400,387** to leverage marketing efforts worth more than **\$3 million** to assist nonprofit organizations in promoting tourism attractions and events. These challenge grants are matched, or exceeded, by funds from the private sector.
- COT and the Connecticut Tourism Council efforts were maximized by a variety of cooperative partnerships formed with the industry. The industry provided almost \$1 million in support. This support included advertising in the *Connecticut Vacation Guide*, newspaper inserts, participation in the welcome center literature distribution and the adopt-a-center programs, as well as sponsorships for the annual Governor's Conference on Tourism.





**The Connecticut Film, Video & Media Office** works to establish Connecticut as a thriving film & media entertainment production center. Some of its initiatives include expanding the in-state entertainment and media production infrastructure; educating municipalities, businesses and industries that benefit from the entertainment industry; assist out-of-state film producers to locate Connecticut crews; and develop film-related resources, including [www.CTfilm.com](http://www.CTfilm.com) with an online production guide.



#### Recent Productions In Connecticut

- Mr. Deeds, Columbia Pictures
- Judging Amy, CBS Series
- Arrest and Trial, UPN Network
- Grace and Glorie, Hallmark Hall Of Fame
- Gilmore Girls, WB Network
- The Sopranos, HBO
- Tough Enough, MTV/WWF

#### Major Connecticut Producers

- ESPN
- Martha Stewart Living
- Sonalysts Studios
- Group W Network Services
- A&E Television
- The History Channel

#### Value of Film Industry to Connecticut

- Economic impact of high-end productions up to \$100,000 a day
- Overall impact of industry in state over \$1 billion in sales
- Creates and retains more than 20,000 production-related jobs
- Keeps over 2,000 Connecticut production-related companies active
- Attracts national and international revenue to state



DECD works to provide every citizen of the state with an opportunity to live in decent, safe and affordable housing. DECD monitors and analyzes the state's housing environment and develops policies, strategies, programs and services that not only expand affordable housing opportunities, but also build a strong tax base, encourage safe streets, and empower neighborhoods and communities to flourish.





Housing development and related activities are necessary to establish Connecticut as a desirable place to live and do business. DECD has aggressively focused its energies on Community and Housing Development.

# Connecticut's Housing

## PROVIDING HOPE & SECURITY

Through partnerships with other housing-related agencies, DECD is able to maximize housing opportunities throughout Connecticut. These agencies, include the Connecticut Housing Finance Authority, U.S. Department of Housing and Urban Development, Federal Home Loan Bank, Fannie Mae, U.S. Department of Agriculture's Office of Rural Development, Community Renewal Team, Connecticut Housing Investment Fund, local housing authorities, and municipal housing and community development departments.

**Economic Impact**

Input	\$ 27,284,575	DECD Assistance
Output	23	# of Housing Dev. Projects Funded
Leverage Ratio	0.5	
Outcome	\$ 12,761,663	Indirect Investment Leveraged
Indirect Economic Outcome		
Gain in Total State Output	\$ 40,046,238	
New Personal Income	\$ 25,629,592	
Net New State Tax Revenue	\$ 2,131,052	

These numbers are based on financial awards made by DECD in fiscal year 00-01.



# 2001 HOUSING HIGHLIGHTS



- DECD introduced **Affordable Housing Seminars** specifically designed for community development organizations and nonprofit and for-profit organizations that use state or other public funds to construct or rehabilitate affordable housing facilities throughout the state. The first of the series — Housing Production Management Seminar — was cosponsored with Yale University. Additional sessions were held in Norwich, Norwalk and Waterbury.
- The State Legislature approved DECD's new **flexible housing program**, which allows the department to provide financial assistance in the form of grants, loans, loan guarantees and deferred loans to a variety of affordable housing activities.
- Through the DECD-funded Home Solutions Program, the Community Renewal Team provided **\$293,394** in grants and loans for lead abatement, septic system removal, and repair and emergency home repairs for seniors.
- Through the DECD-funded Energy Conservation Loan Program, the Connecticut Housing Investment Fund provided **\$1,619,880** in energy conservation loans to **188** households.
- DECD awarded the Christian Activities Council a **\$750,000** HOME program grant to create home ownership opportunities for very low- to moderate-income families in the Greater Hartford region.
- DECD contributed a **\$832,792** HOME program grant to Co-op Initiatives, Inc. to develop the Carter Court Co-op housing project in Glastonbury. One quarter of the units are set aside for persons with disabilities, while the remaining units are for low-income individuals and families.
- The Corporation for Independent Living received a **\$750,000 grant** from DECD's Housing Development Corporation program to continue its **Grants and Loans for Accessibility** program aimed at rehabilitating dwelling units owned or occupied by disabled persons statewide.
- DECD worked collaboratively with the departments of Social Services and Public Health, and the Office of Policy and Management to develop and implement an **expansion of services** within 17 of 24 state-financed congregate housing developments and within two HUD-assisted elderly housing developments.



HOME & Small Cities CDBG Programs

DECD administers two programs under the U.S. Department of Housing and Urban Development — the HOME Investment Partnerships program and the Community Development Block Grant (CDBG) program.

HOME creates affordable housing opportunities for low-income households and funds a wide range of activities that build, buy and rehabilitate affordable housing for rent or home ownership, or provide direct rental assistance to low-income people.

The federal CDBG program provides states with annual direct grants. DECD provides grant awards to small cities, communities and rural areas for use in revitalizing neighborhoods, expanding affordable housing and economic opportunities, and improving community facilities and services. CDBG-funded projects can be seen in the housing stock, business environment, streets and public facilities of almost every community. Over the last few years, the program has played a key role in stimulating economic development by expanding jobs and business opportunities for lower income families and neighborhoods.

DECD provides grant awards to small cities, communities and rural areas for use in revitalizing neighborhoods; expanding affordable housing and economic opportunities; and improving community facilities and services.

Economic Impact of HOME & CDBG Programs

HOME	
Input	
Home Funds Committed	\$ 9,293,506
Indirect Economic Outcome	
Gain in Total State Output	\$ 9,293,506
New Personal Income	\$ 5,947,844
Net New State Tax Revenue	\$ 494,552

Small Cities CDBG	
Input	
Small Cities CDBG Funds Committed	\$ 7,597,761
Indirect Economic Outcome	
Gain in Total State Output	\$ 7,597,761
New Personal Income	\$ 4,862,567
Net New State Tax Revenue	\$ 404,313

Total Federal Commitments	
Input	
Home & CDBG Funds Committed	\$ 16,891,267
Indirect Economic Outcome	
Gain in Total State Output	\$ 16,891,267
New Personal Income	\$ 10,810,411
Net New State Tax Revenue	\$ 898,865

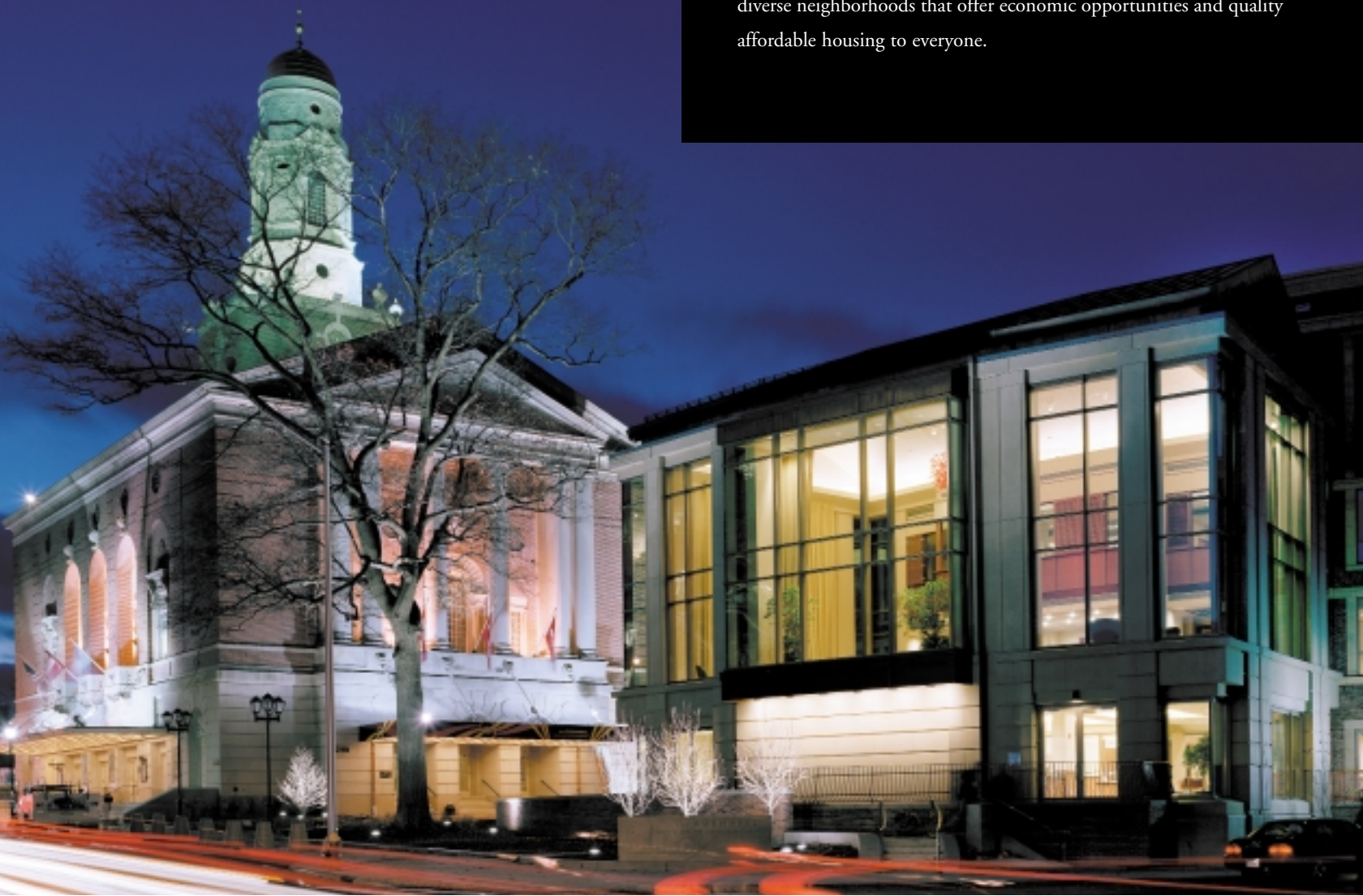
These numbers are based on financial commitments made by DECD in fiscal year 00-01.







DECD develops and implements community-based initiatives which create an environment that sustains economic growth, promotes positive social and cultural development, and nurtures healthy and diverse neighborhoods that offer economic opportunities and quality affordable housing to everyone.



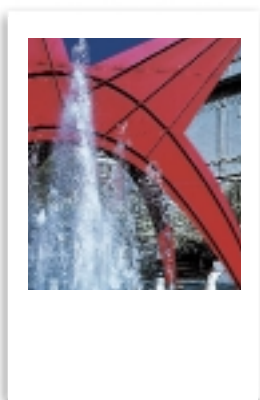


Connecticut's plan for success must embody its community. Community Development addresses quality-of-life issues that create and reinforce the foundation upon which effective economic and housing development depend.

As a result, community development activities act as a bridge for the economic and housing development that is critical to Connecticut's progress.

# Connecticut's Communities

## CELEBRATING UNIQUENESS & CULTURES



### Economic Impact

Input	\$ 74,005,000	DECD Assistance
Output	27	# of Community Dev. Projects Funded
Leverage Ratio	3.1	
Outcome	\$ 228,036,023	Indirect Investment Leveraged
Indirect Economic Outcome		
Gain in Total State Output	\$ 302,041,023	
New Personal Income	\$ 193,306,255	
Net New State Tax Revenue	\$ 16,073,047	

These numbers are based on financial awards made by DECD in fiscal year 00-01.

Governor John G. Rowland was honored for outstanding leadership in the arts by Americans for the Arts and the U.S. Conference of Mayors.

# 2001 COMMUNITY HIGHLIGHTS

- The state, through DECD, contributed \$10 million to the development of the **Bushnell Center for Performing Arts**.
- The **Wadsworth Atheneum** in Hartford received the first part of a **\$12.5** million state grant through DECD to fund its expansion efforts. The grant will be made over three years and requires matching private donations.
- \$2.5 million in state funds through DECD were earmarked for development of a new education center at the **Mark Twain House**.
- DECD provided **\$2.35** million to **Riverfront Recapture** for the construction of the pedestrian bridge over Columbus Boulevard in Hartford.
- Thanks to DECD funding of \$1.68 million, a **recreational park** in the Occum section of Norwich will be developed on the site of the former Roto-Print Manufacturing. The site had been declared a brownfield after the company was destroyed in a 1980s fire.
- The **Connecticut Main Street Program** added five new communities this year — Portland, Rockville, Winchester, Bloomfield and Upper Albany in Hartford. DECD increased its funding to \$200,000. The program advances economic development within the context of historic preservation.
- The **Wallingford Historic Preservation Trust** received a \$500,000 Urban Act Grant from DECD for the historic restoration of the Johnson Mansion. The notable house will be converted into a museum to showcase the silver industry.
- DECD provided a **\$197,500** loan to the **town of Plainfield** to provide improved water and sewer service to major industrial and commercial areas along Routes 12 and 14A.



## FISCAL YEAR 2001: **DECD Expenditures by Town**

Town	Housing Development	Community Development	Economic Development	Total All Programs
Ansonia	12,310	125,315	-	137,625
Ashford	23,918	67,200	-	91,118
Beacon Falls	792	25,000	-	25,792
Berlin	938,074	6,000	-	944,074
Bethany	-	-	18,877	18,877
Bethel	572,448	-	-	572,448
Bloomfield	53,345	-	-	53,345
Branford	39,119	21,600	53,208	113,927
Bridgeport	1,027,096	39,429,189	1,718,185	42,174,470
Bristol	865,273	50,000	27,000	942,273
Brookfield	7,291	-	-	7,291
Brooklyn	137,448	-	-	137,448
Canaan	669,815	131,750	-	801,565
Canton	86,385	227,178	-	313,563
Cheshire	161,975	-	-	161,975
Chester	-	10,000	-	10,000
Clinton	16,964	-	2,699	19,663
Colchester	50,774	334,500	-	385,274
Coventry	53,265	494,100	-	547,365
Cromwell	562,502	16,863	-	579,365
Danbury	5,862,277	-	-	5,862,277
Darien	57,104	-	300,996	358,100
Deep River	62,198	4,000	-	66,198
Derby	-	63,418	-	63,418
Durham	-	-	50,000	50,000
East Haddam	-	1,054,988	-	1,054,988
East Hampton	32,063	-	3,482	35,545
East Hartford	875,329	-	118,000	993,329
East Haven	-	-	72,106	72,106
East Lyme	383,000	2,700	5,487	391,187
East Windsor	-	12,000	-	12,000
Ellington	14,258	142,259	-	156,517
Enfield	1,750,600	175,475	-	1,926,075
Essex	-	228,676	357,000	585,676
Fairfield	172,589	-	116,135	288,724
Farmington	460,070	184,000	3,019,333	3,663,403
Glastonbury	260,934	-	236,800	497,734
Granby	11,088	425,800	-	436,888
Greenwich	694,344	-	245,888	940,232
Griswold	-	129,735	-	129,735
Groton	228,546	257,281	58,122	543,949
Guilford	179,237	65,011	78,376	322,623
Haddam	-	46,700	-	46,700
Hamden	3,511,571	500,000	286,000	4,297,571
Hampton	-	403,510	-	403,510
Hartford	11,637,589	15,635,028	7,438,290	34,710,907
Hebron	25,686	214,624	-	240,310
Kent	17,039	-	-	17,039
Killingly	450,245	359,750	18,750	828,745
Litchfield	-	78,868	-	78,868
Manchester	829,572	6,270	-	835,842
Mansfield	34,367	35,065	122,404	191,836
Marlborough	24,285	465,000	-	489,285
Meriden	137,335	123,312	7,500	268,147
Middlebury	-	46,900	-	46,900
Middlefield	81,642	-	-	81,642
Middletown	586,858	709,000	461,338	1,757,197
Milford	35,124	-	75,444	110,568
Monroe	492	-	13,772	14,264
Montville	954	-	1,395	2,349
Morris	6,619	-	-	6,619
Naugatuck	188,042	433,586	-	621,628
New Britain	2,779,396	597,530	74,700	3,451,626
New Canaan	10,949	500,000	-	510,949

Town	Housing Development	Community Development	Economic Development	Total All Programs
New Fairfield	-	59,700	-	59,700
New Hartford	586,510	158,000	-	744,510
New Haven	3,494,055	9,241,223	1,679,463	14,414,740
Newington	-	236,500	-	236,500
New London	601,348	5,047,992	8,066,559	13,715,899
Newtown	-	73,097	-	73,097
North Branford	21,255	-	-	21,255
North Canaan	300,478	66,300	51,291	418,069
North Haven	-	-	20,889	20,889
North Stonington	-	-	7,293	7,293
Norwalk	1,980,768	2,937,991	462,610	5,381,369
Norwich	1,391,582	12,500	29,169	1,433,251
Old Lyme	1,011,964	-	332,000	1,343,964
Old Saybrook	-	-	3,435	3,435
Orange	182,445	-	-	182,445
Oxford	22,669	-	75,000	97,669
Plainfield	-	185,000	4,500	189,500
Plainville	25,969	228,500	-	254,469
Plymouth	1,796,589	-	-	1,796,589
Pomfret	86,634	-	-	86,634
Portland	13,783	-	-	13,783
Preston	9,057	156,500	-	165,557
Prospect	-	381,580	45,499	427,079
Putnam	244,820	200,747	3,750	449,317
Redding	-	-	2,417	2,417
Ridgefield	177,352	-	146,967	324,319
Rocky Hill	-	205,500	155,000	360,500
Seymour	112,087	-	-	112,087
Sharon	54,016	-	-	54,016
Shelton	237,000	7,000	15,458	259,458
Simsbury	117,897	-	29,660	147,557
Southbury	-	80,500	-	80,500
Southington	-	340,719	-	340,719
South Windsor	11,387	-	-	11,387
Sprague	-	403,969	-	403,969
Stafford	-	430,483	-	430,483
Stamford	27,102,603	72,000	368,539	27,543,142
Sterling	-	10,000	-	10,000
Stonington	-	-	181,574	181,574
Stratford	1,689,570	-	135,724	1,825,294
Suffield	-	39,540	-	39,540
Thomaston	375,000	87,000	-	462,000
Thompson	-	369,500	13,326	382,826
Tolland	-	93,237	-	93,237
Torrington	124,369	506,050	-	630,419
Trumbull	157,020	-	60,905	217,925
Vernon	193,998	142,000	-	335,998
Voluntown	337,640	-	-	337,640
Wallingford	512,186	-	-	512,186
Waterbury	1,127,741	19,061,663	246,393	20,435,798
Waterford	-	-	65,184	65,184
Watertown	30,000	287,750	53,883	371,633
Westbrook	1,750	-	-	1,750
West Hartford	3,671	-	-	3,671
West Haven	-	46,404	1,420	47,824
Westport	206,411	-	14,778	221,189
Wethersfield	124,289	20,291	24,860	169,440
Windham	351,157	715,200	199,982	1,266,339
Windsor	108,000	265,927	-	373,927
Windsor Locks	1,164	66,750	-	67,914
Wolcott	-	5,000	-	5,000
Statewide	1,869,714	45,000	300,000	2,214,714
<b>Total</b>	\$83,476,143	\$106,126,292	\$27,778,817	\$217,381,252

Calculations are rounded to the nearest tenth.



### Impact of FY 2001 Connecticut DECD Expenditures

Output	\$ 217,381,252
--------	----------------

Direct Outcome	\$ 217,381,252
----------------	----------------

#### Indirect Economic Outcome

Gain in Total State Output	\$ 217,381,252
New Personal Income	\$ 139,124,001
Net New State Tax Revenue	\$ 11,567,896

These numbers are based on expenditures made by DECD in fiscal year 00-01.

### DECD Approved Budget For Fiscal Year 2000-2001

#### General Fund

Personal Services	\$ 6,302,508
Other Expenses	\$ 3,180,618
Equipment	\$ 1,000
Elderly Rental Registry & Counselors	\$ 659,560
Industry Clusters Initiative	\$ 2,000,000

#### Payments to Other than Local Governments

Entrepreneurial Center	\$ 215,000
Subsidized Assisted Living Demonstration	\$ 478,358
Congregate Facilities Operation	\$ 4,698,698
Housing Assistance & Counseling Program	\$ 149,100
Elderly Congregate Rent Subsidies	\$ 858,030

#### Payments to Local Governments

Tax Abatement	\$ 2,243,276
Payments in Lieu of Taxes	\$ 2,900,000
<b>Total</b>	<b>\$ 23,686,148</b>

#### Capital Fund

##### Housing

Flexible Housing	\$ 5,000,000
Assisted Living	\$ 5,500,000
Subtotal Housing Funds	\$ 10,500,000

##### Economic Development

Urban Act	\$ 5,000,000
Economic Development & Manufacturing Assistance Act	\$101,000,000
Science Museum of East Hartford	\$ 2,500,000
New London Economic Development - Fort Trumbull Peninsula	\$ 30,000,000
Subtotal Economic Development Funds	\$138,500,000
<b>Total</b>	<b>\$149,000,000</b>



DECD – we're in the business of creating opportunities.

### **Agency Mission**

The Department of Economic and Community Development develops and implements strategies to attract and retain businesses and jobs, promote and increase tourism, revitalize neighborhoods and communities, ensure quality housing, and foster appropriate development in Connecticut's towns and cities.



**State of Connecticut  
Department of Economic and  
Community Development**

505 Hudson Street  
Hartford, CT 06106  
860.270.8000  
[www.decd.org](http://www.decd.org)

*Design: Pita Communications LLC  
Riverfront Recapture photos courtesy of Greg Kriss/Riverfront Recapture  
The Bushnell photo courtesy of Robert Benson Photography/The Bushnell  
Additional photos Lanny Nagler & Bob Gregson*